

**Report by Lin Chia-lung, Minister of Foreign Affairs of the ROC  
(Taiwan), at the Foreign Affairs and National Defense Committee of  
the Legislative Yuan on March 19, 2026**

Honorable Chairperson, members of the Legislative Yuan, ladies and gentlemen:

Good morning!

I would like to thank the committee for inviting me to present this report and answer your interpellations. I look forward to your guidance.

**1. Foreword**

This marks the 669th day since I assumed office. The international outlook remains volatile, and China continues to suppress Taiwan's international presence in various ways, presenting serious hybrid external challenges for our country. However, through the concerted efforts of the people and government of Taiwan, we have still managed to deliver outstanding diplomatic results, allowing Taiwan to move steadily forward amid drastic changes in the global landscape.

I would like to extend special thanks to the Legislative Yuan and the committee members for supporting and encouraging our diplomatic work and for continuing to assist in promoting parliamentary diplomacy. This includes establishing 83 parliamentary friendship associations or groups since the opening of the 11th Congress of the Legislative Yuan, which is truly commendable.

The Ministry of Foreign Affairs and colleagues at our 111 overseas

missions have upheld resilience, confidence, creativity, and conscientious dedication to their work. With integrated diplomacy as the core strategy, we have steadily implemented President Lai Ching-te's values-based diplomacy and vision of transforming Taiwan into a country on which the economic sun never sets, striving to forge a broader path forward for Taiwan's diplomacy and project a fresh new image.

To date, integrated diplomacy has yielded many important achievements, which I will briefly discuss.

**Effectively consolidating diplomatic ties and enhancing prosperity:** In addition to effectively maintaining relations with Taiwan's 12 diplomatic allies, the Diplomatic Allies Prosperity Project—which connects eight flagship industries—has steadily advanced subprojects in line with Taiwan's foreign policy. Moreover, Taiwan has signed a total of 26 treaties and agreements with diplomatic allies and friendly nations to promote mutual prosperity and win-win outcomes. President Lai's trip to Taiwan's three diplomatic allies in the Pacific, themed “Smart and Sustainable Development for a Prosperous Austronesian Region,” produced remarkable results.

The Ministry is continuing to proactively plan for presidential trips at appropriate times. As special presidential envoy, I traveled to Taiwan's diplomatic ally Tuvalu from March 4 to 5. During the visit, I personally witnessed the fruitful outcomes of the Diplomatic Allies Prosperity Project, deepening Taiwan-Tuvalu ties.

**Helping the world embrace Taiwan and forging closer ties with the world:** Since President Lai's inauguration, the Ministry has received over

730 delegations and more than 7,200 foreign guests, reflecting the continued rise of international support for Taiwan. To forge closer ties with the world, Taiwan's government ministers and high-ranking officials engage in frequent visits to diplomatic allies and like-minded and friendly countries, deepening diplomatic ties and expanding partnerships. With the full support of President Lai, last year we facilitated the attendance of Vice President Bi-khim Hsiao at the annual summit of the Inter-Parliamentary Alliance on China (IPAC), which was held at the European Parliament in Brussels. She was also invited by IPAC to deliver a speech.

Over the past two years, I have visited more than 20 nations across six continents, including 11 diplomatic allies, the United States, and European countries. Everywhere I went, I was profoundly touched by the warmth and support shown to Taiwan by friends in the international community.

**Calling for global attention to cross-strait security and for support of Taiwan:** In the face of China's unilateral escalation of tensions across the Taiwan Strait, during the last two years 22 diplomatic allies and like-minded countries, as well as IPAC, the North Atlantic Treaty Organization, and the European Parliament, have issued 122 statements affirming the importance of cross-strait peace and stability. The most recent *National Security Strategy of the United States of America*, released in December, underscored the importance of Taiwan's security and standing. Furthermore, the Ministry's three deputy and vice ministers and I have given over 80 media interviews to domestic and international media outlets, reiterating that cross-strait security is vital to global peace and prosperity and calling on the international community for collective support to ensure peace and stability across the Taiwan Strait.

By hosting two major international meetings—the Ketagalan Forum and the Yushan Forum—the Ministry has enhanced the understanding of international friends regarding cross-strait security and Taiwan, with exceptional results. For instance, former UK Prime Minister Boris Johnson attended last year’s Ketagalan Forum, and former President of Poland Lech Wałęsa and other distinguished guests participated in the ninth Yushan Forum, which successfully concluded this week. Themed “Indo-Pacific Partnership Prospects: Taiwan’s Values, Technology, and Resilience,” this year’s Yushan Forum demonstrated to the international community the significance of the New Southbound Policy+ and the concept of being rooted in Taiwan while branching out into the world. It integrated the strengths of academia, civil society, and next-generation leaders under three major corridors—the think tank corridor, the nongovernmental organization (NGO) corridor, and the youth corridor—to connect the Indo-Pacific’s future with Taiwan’s values.

**Implementing diplomatic policies that enjoy public support and resonate with the people:** We attach particular importance to promoting a foreign policy direction that aligns with the expectations of the majority of the public and resonates with the people. Over the past two years, the Ministry has commissioned four public opinion surveys. The results consistently demonstrated that more than half of the individuals surveyed were satisfied with the government’s overall diplomatic performance. Additionally, more than 70 percent of the respondents supported integrated diplomacy, and over 60 percent supported the Diplomatic Allies Prosperity Project. These findings are highly encouraging and have boosted the morale of our diplomats.

Furthermore, the Ministry has continued to refine and streamline public

services. For example, more than 2.3 million passports were issued in 2025. Since the official launch of the conditional online passport renewal service on January 1, 2025, the number of applications has risen from a monthly average of over 3,000 in the first half of the year to over 6,000—a growth rate of nearly 100 percent. This service has benefited more than 80,000 individuals to date.

Over the past two years, Taiwan’s overseas missions have processed more than 13,000 emergency assistance cases for Taiwan nationals traveling abroad, helping over 18,000 individuals. Regarding travel convenience, Thailand, the Philippines, and Brunei have granted visa-free treatment to Taiwan nationals, while Malaysia and New Zealand have granted Taiwan nationals access to automated customs clearance services. The Ministry has also encouraged domestic airlines to establish new direct flight routes to Texas, Arizona, and Washington, DC, reflecting the growing demand driven by industrial exchanges, investment, and people-to-people interactions.

The achievements of integrated diplomacy continue to accumulate, proving its operational feasibility and alignment with Taiwan’s current diplomatic needs. It has garnered widespread public support and international acclaim. Looking ahead, I am confident that Taiwan’s diplomacy will continue to grow and thrive on this solid foundation.

## **2. Major external challenges currently facing Taiwan**

The current international political and economic landscape is undergoing drastic changes. Geopolitical conflicts are intensifying, the global economic and trade environment is fraught with uncertainty, and authoritarianism is expanding. This poses severe challenges to Taiwan’s

diplomatic work. The Ministry will continue to closely monitor relevant developments, respond appropriately, and transform challenges into opportunities. Major current external factors or uncertainties are as follows.

**Amid intensifying global geopolitical conflicts, Taiwan's strategic importance is growing:** The Russia-Ukraine war has lasted over four years, and situations in such regions as the Middle East, the South China Sea, and South Asia remain volatile. Of particular note was the resumption of conflict in the Middle East on February 28, which has significantly impacted both regional and global stability—with ripple effects extending to Taiwan. The Ministry continues to monitor these developments closely and respond appropriately, striving to ensure the security and interests of our nation and its people.

For instance, in response to the conflict in the Middle East, the Ministry and relevant overseas missions promptly established special response teams to monitor regional security developments around the clock. And we have actively assisted nationals in returning to Taiwan and provided necessary safety guidance. To date, we have helped more than 2,100 nationals return home safely. For those who still require departure assistance, the Ministry and its missions will maintain the closest possible contact, providing the aid required based on regional developments and making every effort to ensure people's safety.

Furthermore, travel/transit advisory cards have been issued to Taiwan nationals traveling to the Middle East to remind them of the need to maintain heightened vigilance and remain mindful of the dangers of the conflict. On March 12, I chaired a videoconference regarding Taiwan's response to the situation in the Middle East, during which I encouraged our

missions in the region to provide full assistance to Taiwan nationals and continue enhancing protection measures for those abroad.

In a dynamic global landscape, democratic Taiwan has become a bastion of peace and stability in the Indo-Pacific, a responsible member of the international community, and a force for good—with its strategic importance increasing daily. Moving forward, Taiwan will continue to serve as a reliable pillar of the democratic world in an ever-changing environment.

**Faced with economic and trade uncertainty, the world needs Taiwan more than ever:** Great uncertainty pervades the global economic and trade environment, stemming from such factors as geopolitical conflicts, new US government economic and trade policies, and supply chain restructuring. Confronted with this wave of global political and economic shifts, Taiwan—an international supply chain hub—will continue to consolidate and leverage its strengths in such domains as the economy, trade, technology, and security. By deepening collaboration with democratic partners and providing mutual support, we aim to jointly foster prosperity. In this way, Taiwan is becoming a most-trusted partner, increasing the world's need for Taiwan.

We will continue to work hand in hand across government agencies, political parties, and industries to maintain Taiwan's key position in global economic security and trusted supply chains. The Ministry will steadily promote integrated diplomacy to bolster cooperation and links between Taiwan and the United States and other like-minded partners. This year, Taiwan and the United States signed a memorandum of understanding (MOU) on investment and an agreement on reciprocal trade. The Ministry,

guided by a national economic strategy steering group, is committed to ensuring Taiwan's key role in global supply chains and economic security systems to create a safer and more prosperous future for our country.

**As threats from China continue to grow, upholding cross-strait peace and stability has become an international consensus:** Recently, China has escalated comprehensive efforts to advance attempts to turn democratic Taiwan into "Taiwan, China." This has included distorting historical facts about World War II; using the so-called "one China principle" to falsely claim that Taiwan is a matter of China's internal affairs; intentionally and repeatedly distorting and misrepresenting United Nations General Assembly (UNGA) Resolution 2758; obstructing Taiwan's participation in the United Nations (UN) system and international organizations; engaging in transnational repression against Taiwan nationals; and going so far as to conduct military exercises code-named Justice Mission 2025 around Taiwan in late December. These actions have posed serious threats to Taiwan's national security and its freedom and democracy.

China's growing authoritarian expansionism not only directly threatens Taiwan's security and democratic system, but it also presents significant challenges to peace and stability across the Indo-Pacific and the world. In recent years, many democratic countries have been closely monitoring China's overseas activities and have steadily established cooperation and exchange mechanisms. For example, the US Department of State has deployed regional China officers to a number of diplomatic missions abroad.

However, there is a high degree of international consensus on upholding cross-strait peace and stability, which are vital to global prosperity. With

approximately 90 percent of the world's most advanced semiconductors manufactured in Taiwan and roughly half of global maritime freight passing through the Taiwan Strait, the international community's focus on cross-strait security holds substantial strategic significance. The Ministry will continue to safeguard Taiwan's sovereignty, dignity, and interests to fulfill the expectations of the people.

### **3. Innovations and breakthroughs with integrated diplomacy**

Since its launch, integrated diplomacy has achieved a number of objectives, including continuing to deepen Taiwan's ties with diplomatic allies and facilitating frequent high-level mutual visits as well as steadily advancing bilateral relations with the United States, Japan, nations in Europe, Canada, Australia, and other like-minded or friendly countries. In addition, economic diplomacy has yielded particularly fruitful results, international participation has expanded, public services continue to be streamlined to enhance convenience, and smart government and digital governance are being implemented. I would now like to highlight several notable innovations and breakthroughs.

#### **3.1. Diplomatic Allies Prosperity Project and Team of Teams**

**Diplomatic Allies Prosperity Project forging new, comprehensive landscape for foreign policy:** The Ministry has proposed and is fully advancing the eight flagship initiatives under the Diplomatic Allies Prosperity Project, leveraging Taiwan's competitive industries to drive the economic growth of diplomatic allies. Over the past two years, these efforts have not only effectively consolidated existing diplomatic ties and created prosperity, but they have also deepened cooperation with friendly target nations. By working with like-minded countries to realize the project's core objectives, we are jointly building a cooperative network of

democratic partners. This supports the vision of non-red supply chains and a prosperous democratic alliance in the first island chain.

Important achievements include collaborating with the United States, Australia, New Zealand, Japan, and other like-minded countries to assist Tuvalu in constructing the Vaka submarine cable; promoting the installation of photovoltaic panels and energy storage systems at the Palau government One Stop Shop Building; and increasing capital for the Women Business Start-Up Small Loan Revolving Fund to support female entrepreneurs in the Marshall Islands. In Eswatini, the Ministry has successfully advanced the Taiwan Industrial Innovation Park as well as bilateral projects on labor affairs and vocational training. It has collaborated with Paraguay to implement a health information system across public medical institutions and initiated the construction of the General Hospital of Asunción to expand smart medicine. Furthermore, Taiwan-based tour operators were invited to visit Guatemala and Belize on fact-finding missions, promoting sustainable tourism and talent cultivation. Taiwan and Saint Vincent and the Grenadines signed an implementation arrangement for agricultural productivity recovery and a young farmers' training project. The Ministry also assisted in the construction of the climate-smart Joseph Nathaniel France General Hospital in Saint Christopher and Nevis and promoted the Capacity Building Project for the Prevention and Control of Metabolic Chronic Diseases in Saint Lucia. These initiatives have fully leveraged the synergy of economic diplomacy.

**Establishment of Executive Yuan economic diplomacy task force to realize vision of Taiwan becoming a country on which economic sun never sets:** To date, four task force meetings and seven strategic task force meetings have been convened to discuss the Diplomatic Allies Prosperity

Project as it relates to such countries as the Philippines, the United States, Palau, Paraguay, and Eswatini. To advance the comprehensive global deployment of economic diplomacy, the task force employs a thematic approach. This has included promoting a pioneering talent cultivation program, a Central and Eastern Europe resilience initiative, the Taiwan-Philippines Economic Corridor, an International Cooperation and Development Fund (TaiwanICDF) reform project, a Texas project, a medium-term framework program for democratic supply chains and global partnerships, and the ninth Yushan Forum.

**Leveraging cross-agency cooperation to create Team Taiwan and build non-red supply chains:** The Ministry has established dialogue mechanisms to communicate with the heads of 10 cabinet-level agencies—namely the Ministry of Environment, the Ministry of Culture (MOC), the Ministry of Health and Welfare (MOHW), the Ministry of Agriculture, the Ministry of Education, the National Science and Technology Council, the Ministry of Labor, the Ministry of Sports, the Ministry of Economic Affairs (MOEA), and the Ministry of Digital Affairs (MODA)—to effectively integrate respective strengths and resources and create Team Taiwan. By leveraging Taiwan’s technological and economic prowess as assets for international cooperation and by coordinating efforts to collectively promote diplomatic work, we are building secure, transparent, and resilient non-red supply chains, thereby making Taiwan an indispensable and trusted partner in the international community.

For instance, the Ministry designated a smart medicine and health care flagship project in 2025 and worked with the MOHW to establish a consultation task force dedicated to medical and public health diplomacy, bolstering links among health care, public health, and industry. The

consultation task force invited 27 representatives from the public, private, academic, and research sectors (including the MOEA) to form a Taiwan public health care team. The team has completed personnel assignment and planning tasks for the Taiwan Smart Medical and Health Tech Expo, to be held in Geneva during the World Health Assembly in May.

### **3.2. Steadily advancing Taiwan-US ties**

**Enhanced Taiwan-US security partnership:** Since the Trump administration assumed office in 2025, it has repeatedly joined like-minded countries in reaffirming the importance of cross-strait peace and stability at major international events and has included Taiwan Strait issues in key initiatives for Indo-Pacific security and the international order. The United States has also increased security support for Taiwan through such concrete actions as arms sales, funding appropriations, and legislation.

Since his inauguration, US President Donald Trump has announced two arms sales to Taiwan, including an arms sale totaling US\$11.1 billion, to assist Taiwan in enhancing its self-defense capabilities. These arms sales demonstrate that the United States continues to staunchly honor its security commitments to Taiwan under the Taiwan Relations Act and the Six Assurances. Additionally, the National Defense Authorization Act for Fiscal Year 2026, signed into law by President Trump, includes a number of Taiwan-friendly provisions, such as authorization for up to US\$1 billion for a Taiwan security cooperation initiative and the joint development and production of uncrewed and counter-uncrewed systems capabilities. These measures aim to combat China's influence and strengthen cooperation with Indo-Pacific allies, friends, and partners in the defense industry. This highlights the great importance that both the US executive branch and bipartisan members of Congress attach to Taiwan-US security cooperation

and stability across the Indo-Pacific region.

**Taiwan and US expand mutually beneficial economic and trade partnership:** The Ministry continues to join hands with various ministries to help Taiwan's industries expand their presence in international markets and strengthen the Taiwan-US partnership in such domains as artificial intelligence (AI), high technology, energy cooperation, and economic security.

In 2025, a high-level delegation from Taiwan visited the US state of Texas to gain insights into advancing cooperation in AI and industry clusters. Another delegation visited Washington, DC, and relevant agriculture states to deepen bilateral partnerships in innovative agricultural technology and food security. This year, Taiwan and the United States signed an MOU on investment and an agreement on reciprocal trade. Taiwan secured the most preferential tariff treatment under Section 232 and both sides agreed to closer economic security cooperation.

These developments laid the foundation for institutionalized cooperation in numerous domains and marked new milestones in the bilateral partnership. In addition, Taiwan and the United States signed a joint statement on the Pax Silica Declaration and economic security cooperation at the sixth Taiwan-US Economic Prosperity Partnership Dialogue, promoting cooperation in critical minerals, collaboration in third countries, and other key issues. Taiwan has also leveraged its technological prowess and the resource advantages of the United States to attract Taiwan enterprises to the United States, enhancing cooperation with the United States in AI supply chains and assisting the United States in building a more complete semiconductor industry ecosystem.

**US Congress has demonstrated robust bipartisan support for Taiwan through visits, legislation, and initiatives:** Since President Lai assumed office, a total of 12 bipartisan delegations comprising 37 members of the US Congress have visited Taiwan. And since the commencement of the 119th US Congress in early 2025, both parties have introduced more than 70 bills and resolutions relevant to or supportive of Taiwan, including the Taiwan Assurance Implementation Act, which has been passed into law. This demonstrates a high bipartisan consensus in Congress on elevating Taiwan-US relations, supporting Taiwan’s security and international participation, and continuing to institutionalize and strengthen assistance for Taiwan.

**United States continues to support expansion of Taiwan’s international participation:** From the Biden administration to the Trump administration, the United States has repeatedly and publicly refuted China’s misrepresentation of UNGA Resolution 2758 and emphasized that excluding Taiwan from the UN system and other multilateral organizations deprives the world of the opportunity to benefit from Taiwan’s contributions. And for the first time at the UN Security Council, in April 2025 the United States solemnly condemned China’s misuse of UNGA Resolution 2758. The United States also continues to clarify to the UN missions of other countries its four-point stance on UNGA Resolution 2758: firstly, that the resolution neither endorses nor reflects a consensus on China’s “one China principle”—it merely reflects China’s position; secondly, that the resolution has no bearing on countries’ sovereign choices with respect to their relationships with Taiwan; thirdly, that the resolution does not constitute the United Nations taking an institutional position on the ultimate political status of Taiwan; and fourthly, that the resolution

does not preclude Taiwan's meaningful participation in the UN system or other multilateral organizations.

The United States has indicated that Taiwan is a global problem solver and that the over 23 million people of Taiwan have made concrete contributions to the world in domains including technological innovation, public health, disaster relief, and economic development. From being a model for pandemic prevention during COVID-19 to supporting global supply chains with its semiconductor industry, Taiwan has proven itself to be a participant in the global system and an important force for advancing progress worldwide. Therefore, excluding Taiwan from such international systems as the United Nations is equivalent to depriving the world of a capable and responsible partner for cooperation.

**Taiwan-US international cooperation, educational exchanges, and local interactions have yielded fruitful results:** Under the Global Cooperation and Training Framework, Taiwan and the United States, together with other international partners, have organized 10 workshops in Taiwan—attended by 2,400 participants from 75 countries—and held nine overseas activities. This has connected Taiwan with like-minded partners through substantive cooperation and broadened Taiwan's international participation and presence.

Additionally, the Fifth High-Level Dialogue under the Taiwan-US Education Initiative has successfully concluded. It established cooperation strategies for the next three years and integrated the Taiwan Global Pathfinders Initiative, deepening bilateral cooperation in the domains of youth exchanges, Mandarin and English education, and higher education. Regarding these efforts, the Ministry's support for US language training

and exchange programs continues to grow in scale. From 2024 to 2025, a total of 6,513 American students traveled to Taiwan to study Mandarin—setting a new record. And Deputy Assistant Secretary Robert Koepcke signed a letter on behalf of the US Department of State to the Council of Chief State School Officers, expanding the influence of Taiwan’s Mandarin education in the United States.

Furthermore, Taiwan-US cooperation at the local level remains close and solid. Over the past nearly 700 days, economic and trade delegations from various US states have made frequent visits, with a total of eight state governors, the governor of Guam, and 12 lieutenant governors leading delegations to Taiwan and signing a number of MOUs on cooperation and exchanges. To date, 22 US states and Guam have established a total of 23 representative offices in Taiwan to promote bilateral investment and trade. Additionally, 41 US state legislatures have passed 68 resolutions supporting Taiwan, while 35 state legislatures have established Taiwan friendship caucuses, which in aggregate boast membership of more than 700 state senators and representatives.

### **3.3. Close and cordial Taiwan-Japan relations**

**Japanese government has repeatedly and publicly reiterated the importance of maintaining peace and stability across the Taiwan Strait:** This includes Japanese Prime Minister Sanae Takaichi, who stated at an interpellation during a House of Councillors Budget Committee session on December 15, 2025, that the issue of Taiwan should be resolved peacefully through dialogue. On February 10, Japanese Minister for Foreign Affairs Toshimitsu Motegi indicated that Taiwan was an extremely important partner and valued friend of Japan. The statements concretely demonstrate the profound friendship between Taiwan and Japan

and the Japanese government's consistent position of attaching great importance to cordial ties between the two nations.

**Frequent high-level mutual visits and interactions between political figures:** Members of the Japanese Diet have visited Taiwan in steady succession to participate in activities including Double Tenth National Day celebrations, the Ketagalan Forum, the Yushan Forum, and the Halifax International Security Forum in Taipei. Here, I would like to specifically thank Legislative Yuan President Han Kuo-yu for leading a cross-party delegation of 11 legislators to Japan last September. In Tokyo, the delegation met with such political figures as Supreme Advisor to the Liberal Democratic Party Taro Aso, helping advance Taiwan-Japan parliamentary diplomacy.

**Close Taiwan-Japan exchanges:** Taiwan and Japan have built strong ties through the economy, trade, tourism, culture, and mutual disaster assistance. Building on the momentum of Expo 2025 in Osaka, Japan, the Ministry and the MOC have collaborated to promote Taiwan's soft power through artistic and cultural activities, projecting an image of harmonious coexistence between the people, environment, and technology of Taiwan. The International Horticultural Expo 2027 will take place from March to September in Yokohama, Kanagawa Prefecture, Japan. At the invitation of Japan, Taiwan will follow the precedent set at Expo 2025 in Osaka, attending the expo through entities registered in Japan. The Ministry is currently engaged in talks with Japan regarding related details.

In addition, the annual number of mutual visits between Taiwan and Japan has repeatedly broken records, exceeding 8.21 million in 2025. On March 14, two Taiwan nationals in Bahrain arrived safely in Tokyo from Saudi

Arabia aboard a charter flight organized by the Japanese government. The Ministry expresses its sincere gratitude once again for the Japanese government's friendship and the assistance provided to Taiwan nationals.

### **3.4. Taiwan-Europe relations continue to reach new heights**

**Successive high-level visits to Europe have steadily created new opportunities:** Since President Lai was elected, Vice President Hsiao has visited Europe twice—both before and after her inauguration—underscoring Taiwan's role as a key partner in global high-tech manufacturing and democratic supply chains. She was the first Taiwan deputy head of state to deliver a speech at the European Parliament. Meanwhile, as former president, Tsai Ing-wen has visited Europe three times. She was invited to the Czech Republic for the Forum 2000; delivered speeches at the Copenhagen Democracy Summit, the UK Parliament, and UK educational institutions; and addressed the Berlin Freedom Conference in Germany. She became the first former Taiwan head of state to visit Lithuania, Denmark, and Germany and deliver public speeches. Former Vice President Chen Chien-jen visited the Holy See twice in his capacity as special presidential envoy, demonstrating the profoundness of bilateral ties. Furthermore, I have traveled to Europe three times to promote integrated diplomacy, which has expanded the Taiwan-Europe democratic alliance in drone supply chains. I have also visited a number of European countries and participated in cultural activities. In addition, I was invited to deliver a speech at the Warsaw Security Forum, opening a new chapter as the first foreign minister from Taiwan to be invited to participate in the event.

**Visits by European political figures set new records:** In the year 2025 alone, a total of 86 delegations comprising over 500 foreign dignitaries

from Europe traveled to Taiwan, including former UK Prime Minister Johnson; former Slovenian Prime Minister Janez Janša; Czech Minister for Science, Research and Innovation Marek Ženíšek; Deputy Speaker of the Czech Chamber of Deputies Jan Bartošek; Polish Secretary of State at the Ministry of Economic Development and Technology Michał Jaros; and delegations from the European External Action Service, the European Parliament, and various European countries. These visits reflect the remarkable outcomes of Taiwan-Europe exchanges.

**Taiwan Culture in Europe 2025 initiative has broadened diplomatic horizons:** In 2025, the Ministry collaborated with various sectors to host over 140 Taiwan-themed arts and cultural events across 26 European countries. During my September trip to the Czech Republic, Italy, the Holy See, and Austria, I attended several of these events, including the *100 Treasures, 100 Stories: Treasures from the National Palace Museum* special exhibition at the National Museum in Prague; the Taiwan-based U-Theatre’s performance of *Sword of Wisdom* at the Romaeuropa Festival 2025; *Gloria: Hsieh Sheng-Min Religious and HOPE Taiwan Art Exhibition* at Pontifical Urbaniana University; and the *When East Meets West* concert at the Musikverein in Vienna. These events showcased Taiwan’s multifaceted nature—from technology to culture—and leveraged cultural diplomacy to highlight the values of democracy, freedom, and openness shared by Taiwan and Europe.

**New cooperation models for humanitarian assistance in Ukraine:** Taiwan has long staunchly supported Ukraine through humanitarian assistance and coordinated sanctions in collaboration with global partners. To convey Taiwan’s compassion for displaced Ukrainian children, in Poland I witnessed the launch of the project *Rebuilding Childhoods:*

Integrated Support for Vulnerable Children in Kyiv. In addition, Taiwan and the Czech Republic successfully collaborated to establish 25 mobile water treatment facilities and five gas-fired cogeneration power units in eastern Ukraine, benefiting 450,000 residents. These efforts were publicly lauded by Czech President Petr Pavel as models of cooperation between like-minded democracies.

### **3.5. Integrated diplomacy: A fresh new look**

**TaiwanICDF's 30th anniversary marks strategic pivot and opens new chapter:** TaiwanICDF implemented organizational reforms in 2025. In addition to establishing new financial units to enhance external fundraising capabilities, it also created a global partners development office and a global partners development alliance. Drawing on the model of the Japan International Cooperation Agency, domestic regional training centers were opened to integrate local resources. Furthermore, TaiwanICDF plans to upgrade Taiwan Technical Missions to multifunctional TaiwanICDF Offices, thereby bolstering coordination with international organizations and Taiwan's overseas missions. These measures will strategically enhance the implementation and influence of Taiwan's official development assistance abroad.

**Drone diplomacy redefines autonomous defense and international cooperation:** In line with President Lai's Five Trusted Industry Sectors—semiconductors, AI, military, security and surveillance, and next-generation communications—the Ministry aims to promote drone donation programs for Taiwan's diplomatic allies. By establishing export platforms, connecting domestic and foreign manufacturers, cultivating international talent, integrating cross-agency resources, systematically expanding certification and regulatory frameworks, and combining resources from

like-minded countries, Taiwan is assisting with the industrial development of its diplomatic allies. Through bilateral collaboration and multilateral matchmaking, we are leveraging the production capacity of Taiwan's manufacturing sector to enhance drone cooperation with friends and allies and transform Taiwan into a democratic drone supply chain hub in Asia.

**Taiwan's INGO center generates new momentum, forging stronger connections with global community:** Leveraging multifaceted exchanges and cooperation, as well as the flourishing development of international nongovernmental organizations (INGOs), the Ministry has actively encouraged INGOs to establish a presence in Taiwan, strengthening connections with groups supportive of our country. The Ministry also plans to set up a physical INGO center to highlight Taiwan as the premier destination for INGO offices in the Indo-Pacific and link Taiwan with INGO networks and their extensive soft power.

**Fourteen dimensions of Taiwan's new model of diplomatic engagement:** The Ministry is promoting diverse diplomacy across four major domains and 14 dimensions—namely technology diplomacy, digital diplomacy, and medical and public health diplomacy under the technical domain; cultural diplomacy, tourism diplomacy, and sports diplomacy under the soft power domain; environmental diplomacy, human rights diplomacy, religious diplomacy, and indigenous diplomacy under the values domain; and parliamentary diplomacy, urban diplomacy, think tank diplomacy, and NGO diplomacy under the organization domain. This approach seeks to maximize the integration of diplomatic resources, expand Taiwan's substantive international influence, and bolster its status as a new middle power.

Of these, parliamentary diplomacy is an effective means for overcoming authoritarian attempts to isolate Taiwan and connecting with democratic friends and allies. It is of paramount importance that Taiwan forge links with like-minded countries through the democratic value chain. Since President Lai assumed office, members of the Legislative Yuan have organized 135 delegations totaling 298 members to 35 countries, including the United States, Japan, nations in Europe, and diplomatic allies. These visits included a cross-party delegation of legislators led by Legislative Yuan President Han to Japan last September; a cross-party delegation of legislators led by Legislative Yuan Vice President Johnny Chiang to Paraguay and the United States last November; a delegation led by Vice President Chiang to the board meeting of the Asia Taiwanese Chambers of Commerce in Singapore last December; and a delegation led by Vice President Chiang to the joint board meeting of the World Taiwanese Chambers of Commerce in Australia this March. The Ministry is honored to have assisted in these collaborative efforts to advance parliamentary diplomacy. I would like to once again thank the members of the Legislative Yuan for your outstanding contributions to expanding Taiwan's diplomatic presence.

Cybersecurity diplomacy is also an essential element of integrated diplomacy. Taiwan's mature internet technology, extensive experience in cybersecurity, and positive image of democracy, technology, and freedom have turned Taiwan into an important proving ground for combating authoritarian China's digital intelligence and sabotage operations. Through cybersecurity diplomacy, Taiwan works hand in hand with global democratic partners to counter cyberthreats from authoritarian regimes. For example, the Ministry facilitated Taiwan's participation in the Sydney Dialogue for two consecutive years and arranged for like-minded nations

to attend the 2025 cross-border Cyber Offensive and Defensive Exercise and Advanced Cybersecurity Exploration Conference (CODE x ACE 2025) organized by MODA's Administration for Cyber Security. These in-depth dialogues between the public and private sectors allowed Taiwan to share its cybersecurity experiences and deepen cooperative ties.

With regard to youth diplomacy, after assuming office, I promptly proposed a plan to double the number of Taiwan Scholarship recipients from 250 to 500 within two years. I am confident that the objective will be achieved this year. The program has been expanded to include 12 like-minded democratic partners, marking a new milestone for the Double-12 integrated diplomacy initiative.

In 2025, the English track for the Teen Diplomatic Envoys training camp transitioned for the first time to an individual registration format and was renamed the Teen Diplomatic Envoys World Navigation Camp to highlight the vitality and soft power of the next generation. Also in 2025, the Young Agricultural Ambassadors New Southbound Policy Exchange Program conducted its first visit to Australia, innovatively incorporating indigenous diplomacy elements. This year, aspects of the Diplomatic Allies Prosperity Project will be included, and the number of target countries will be expanded, further highlighting the professionalism, vitality, and resilience of Taiwan's high-quality agriculture. I have also advocated the establishment of a Taiwan International Youth Ambassadors Association to consolidate and pass down the experience and momentum gained from over 1,800 participants during the 17-year history of the International Youth Ambassadors Exchange Program, creating a functional platform for youth diplomacy. Additionally, since 2024, nearly 100 individuals have participated in the International Symposium for Young Diplomats, the

Mandarin Program in Taiwan for Diplomats, the Pacific Islands Leadership Program, and a Taiwan study camp for young Japanese political figures.

### **3.6. Responding to China’s lawfare against Taiwan and deepening international participation**

#### **Fully countering China’s intensified distortion of UNGA Resolution 2758:**

Through dedicated efforts over the past two years, the executive branches of 13 countries—including the United States, Japan, the Netherlands, and Taiwan’s diplomatic allies—and the European Union, as well as the legislative branches of 15 countries—such as Canada, Australia, and Taiwan’s diplomatic allies—along with the European Parliament, IPAC, the American Legislative Exchange Council, and the Formosa Club, have publicly refuted China’s misrepresentation of UNGA Resolution 2758. They have also sternly rejected China’s attempts to characterize the issue of Taiwan as an internal matter, utilized multifaceted approaches to set the record straight for the international community, and supported Taiwan’s international participation.

**Actively participating in APEC to expand Taiwan’s influence:** In the last two years, Taiwan’s representatives have successfully attended the Asia-Pacific Economic Cooperation (APEC) Economic Leaders’ Meetings in Lima, Peru, and Gyeongju, South Korea. Through the Ministry’s proactive arrangements, they also held meetings with heads of state and high-ranking officials from such key nations as the United States and Japan, effectively enhancing Taiwan’s visibility within APEC. The Ministry accompanied relevant agencies to 12 ministerial and 14 high-level meetings, deepening exchanges and cooperation with member economies across professional domains. In 2025, Taiwan successfully established the Sub-Fund for the Future of Healthcare, marking the largest initiative

promoted by Taiwan in APEC in nearly 10 years. Although China is this year's host, Taiwan's goal of actively participating in APEC remains unchanged. Taiwan anticipates that China will follow long-standing conventions and practices, treat all member economies equally, and ensure the personal safety of Taiwan's participants.

**Leveraging innovative sovereignty discourse to dismantle China's lawfare:** I presented a new discourse on Taiwan's international legal status at the 2025 ILA-ASIL Asia-Pacific Research Forum. And in an interview with Japan's *Sankei Shimbun*, I reiterated that World War II-era documents did not determine Taiwan's ultimate political status. Citing Taiwan's democratic evolution and the UN Charter's principle of self-determination, I emphasized that Taiwan's sovereignty belonged to the people of Taiwan. These efforts have increased international recognition of the fact that neither Taiwan nor the People's Republic of China is subordinate to the other, thereby garnering global support and countering China's ambitions to wage lawfare against Taiwan.

#### **4. Outlook**

The Ministry will build on the existing solid foundation to steadily advance all aspects of integrated diplomacy. Particular emphasis will be placed on deepening and consolidating ties with diplomatic allies; elevating relations with like-minded and friendly nations; expanding international participation and making concrete contributions; strengthening and expanding Taiwan's links with global industrial and economic chains; enhancing Taiwan's high-quality international image; strengthening the integration of diplomatic capabilities across government agencies and the private sector; improving the efficiency and quality of public services; and increasing the cross-disciplinary expertise and professional capacity of

diplomatic personnel.

At the same time, the Ministry will continue to harness domestic strengths and unite with democratic partners abroad to safeguard the values of freedom and democracy and expand Taiwan's international space. In a rapidly changing international landscape, Taiwan remains committed to making proactive contributions to regional and global peace, stability, and prosperity. We will ensure that Taiwan moves steadily forward on the world stage, allowing the world to continue to see Taiwan, trust Taiwan, and advance with Taiwan.

## **5. Conclusion**

Compared to other nations, Taiwan faces a greater array of challenges in its diplomatic work. As a result, we must continue to exert greater effort, mobilize greater strength, maintain greater vigilance, demonstrate greater efficiency, exercise greater creativity, and leverage greater advantages to ensure that Taiwan's diplomacy continues progressing steadily.

As Taiwan bravely ventures out into the world, the world is actively embracing Taiwan. To welcome the Year of the Horse, I offer the phrase *taking wing across the world to build resilient partnerships* as my blessing, my wish, and my promise. In the coming year, I look forward to working side by side with all my colleagues at the Ministry to ensure that Taiwan continues to engage freely with the international community, serving as a force for good and making friends with the world.

In closing, I once again thank the committee for its support and assistance. I look forward to your full support of the Ministry's budget this year. Thank you!